

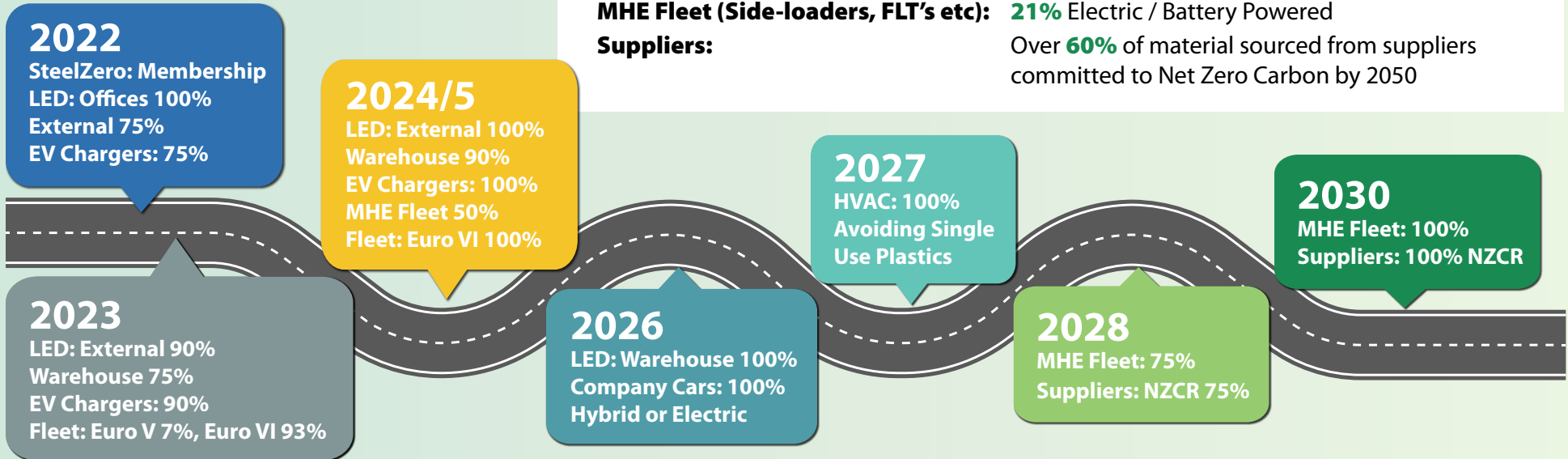
BARRETT STEEL DELIVERING NET ZERO CARBON BY 2035



2020/21 Carbon Footprint
12,035 Tonnes

Current State November 2021

Energy Sourced (Electricity): From **100%** Renewable Sources
Company Cars: Hybrid **35%** and Diesel **65%**
Electric Vehicle (EV) Chargers: Sites with EV Charge Points **52%**
Delivery Fleet: Pre Euro V **10%** Euro V **37%** VI **53%**
LED Installations: Offices **93%**, Warehouse **33%**, External **52%**
MHE Fleet (Side-loaders, FLT's etc): **21%** Electric / Battery Powered
Suppliers: Over **60%** of material sourced from suppliers committed to Net Zero Carbon by 2050



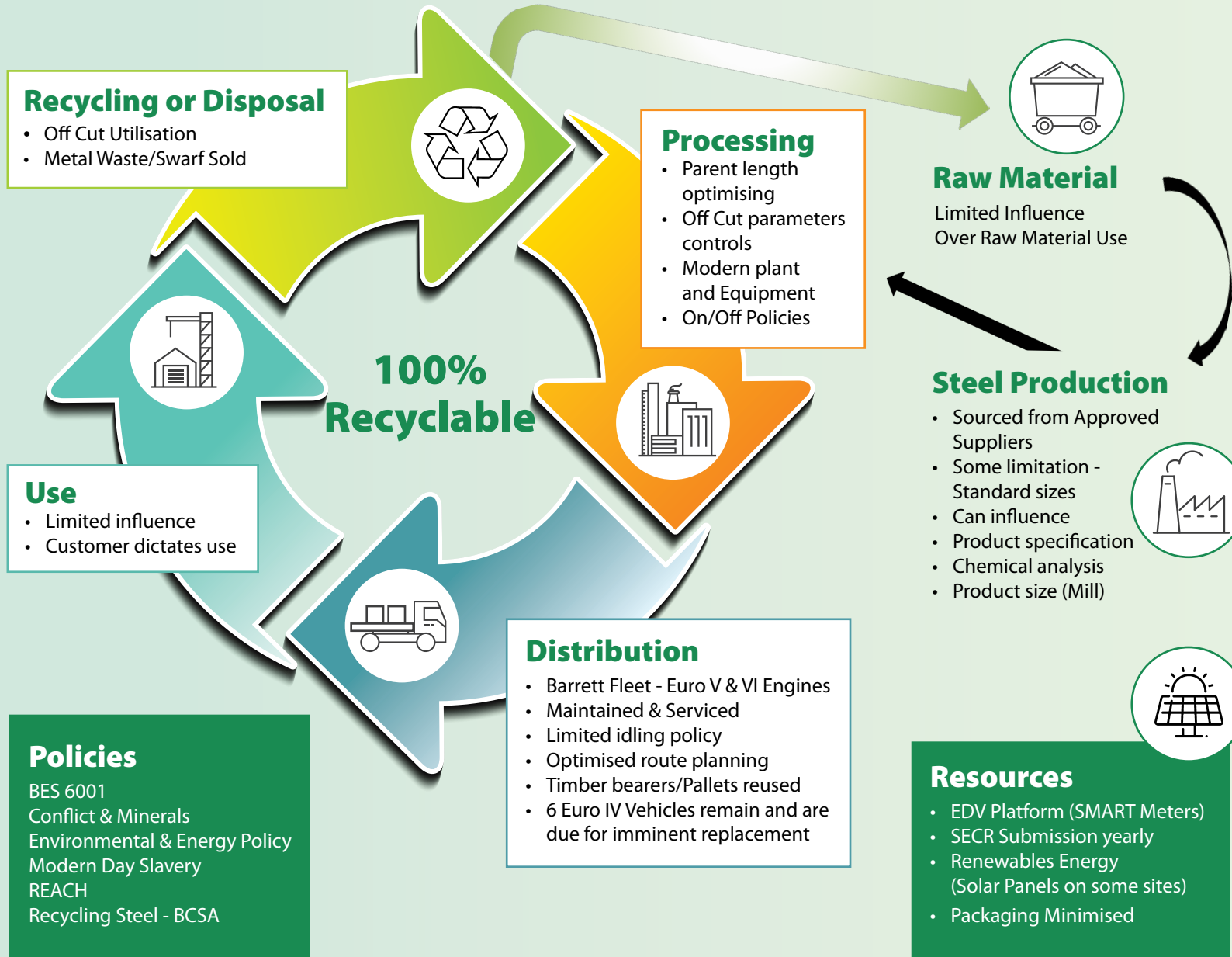
Barrett Steel Group Roadmap Explained

The UK Government has set its target for net zero carbon by 2050, Barrett Steel had already started its journey back in 2010. With the installation of renewable energy (Solar) at 7 of its locations. This roadmap has been formulated to create a credible strategy to deliver net zero. It has been based on Science Based Target Initiatives with opportunities to both decarbonise & offset emissions using a range of technology, industrial advancements & energy use reduction. Switching from fossil fuel powered lifting equipment to electric powered SL's & FLT's is just one example, along with smart intelligent lighting systems & renewable energy storage & redistribution will assist in the achievement of our objectives. Not to mention Behavioural Change across the business plus compliance to ESOS & SECR legislation.

Net Zero Carbon by 2035

Barrett Steel: Making Steel Stockholding, Processing & Distribution Greener.

FROM ROCK TO STOCK TO RECYCLE – STEEL LIFECYCLE AND CIRCULAR ECONOMY



Headline KPI's and Objectives

- CO2 Emissions - Reduce where possible establish & report on Net Zero Carbon Roadmap & Strategy SECR & ESOS
- Energy used per tonne sold
- Feed In Tariff – improve generation & returns
- Pollution - Zero environmental pollution incidents across all sites
- Waste - Carbon generation

Improvements in the utilisation of the commercial fleet

- 100% of the commercial fleet to be Euro V or VI compliant
- Replacement of FLT & SL with electric “green” models
- Monitoring, measurement & reporting of vehicle idling
- Efficient load planning systems
- Fuel economy & optimum driving skills training
- Fuel - alternatives (Hydrogen, HVO etc)
- Harsh braking & excessive accelerating monitoring

Company Cars

- Hybrid / Electric company vehicles from 2021/2